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Peak District National Park Authority

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Aldern House, Baslow Road, Bakewell, Derbyshire. DE45 1AE



Our Values: Care – Enjoy – Pioneer

Our Ref: A.1142/5177

Date: 28 May 2026



NOTICE OF MEETING

Meeting: **Resources Committee**

Date: **Friday 5 June 2026**

Time: **10.00 am**

Venue: **Aldern House, Baslow Road, Bakewell, DE45 1AE**

PHILIP MULLIGAN
CHIEF EXECUTIVE

AGENDA

- 1 **Apologies for Absence** 5 mins

- 2 **Minutes of Previous Meeting held on 24 April 2026** *(Pages 5 - 8)*

- 3 **Urgent Business**

- 4 **Members Declarations of Interest**

- 5 **Public Participation**

FOR INFORMATION

- 6 **Moors for the Future Partnership Programme Update: Moor Resilience 2030** *(Pages 9 - 20)* 45 mins
Appendix 1

FOR DECISION

- 7 **Exempt Information S100(A) Local Government Act 1972**
Draft motion:

That the public be excluded from the meeting during consideration of agenda items 8 & 10 to avoid the disclosure of Exempt Information under S100 (A) (4) Local Government Act 1972, Schedule 12A, paragraph 3 'information relating to the financial or business affairs of any particular person (including the authority holding that information)'.

That the public be excluded from the meeting during consideration of agenda item 9 to avoid the disclosure of Exempt Information under S100 (A) (4) Local Government Act 1972, Schedule 12A, paragraph 2, 'information which is likely to reveal the identity of an individual, paragraph 3 'information relating to the financial or business affairs of any particular person (including the authority holding that information)' and paragraph 5 'information in respect of which a claim to legal professional privilege could be maintained in legal proceedings'.

PART B

- 8 **PART B - Financial Outturn and Reserve Appropriation 2025/26** 20 mins
(Pages 23 - 38)
Appendix A

Appendix B

Appendix C

Appendix D

9	PART B - Project Risk Programme: Landscape Observatory (25-26) (Pages 39 - 58) Appendix 1	30 mins
10	PART B - Exempt Minutes from Previous Meeting held on 24 April 2026 (Pages 59 - 60)	5 mins

Duration of Meeting

In the event of not completing its business within 3 hours of the start of the meeting, in accordance with the Authority's Standing Orders, the Committee will decide whether or not to continue the meeting. If the Authority decides not to continue the meeting it will be adjourned and the remaining business considered at the next scheduled meeting.

If the Committee has not completed its business by 1.00pm and decides to continue the meeting the Chair will exercise discretion to adjourn the meeting at a suitable point for a 30 minute lunch break after which the committee will re-convene.

ACCESS TO INFORMATION - LOCAL GOVERNMENT ACT 1972 (as amended)

Agendas and reports

Copies of the Agenda and Part A reports are available for members of the public before and during the meeting on the website <http://democracy.peakdistrict.gov.uk>

Background Papers

The Local Government Act 1972 requires that the Authority shall list any unpublished Background Papers necessarily used in the preparation of the Reports. The Background Papers referred to in each report, PART A, excluding those papers that contain Exempt or Confidential Information, PART B, can be inspected on the Authority's website.

Public Participation and Other Representations from third parties

Please note meetings of the Authority and its Committees may still take place at venues other than its offices at Aldern House, Bakewell when necessary. Public participation is still available and anyone wishing to participate at the meeting under the Authority's Public Participation Scheme is required to give notice to the Customer and Democratic Support Team to be received not later than 12.00 noon on the Wednesday preceding the Friday meeting. The Scheme is available on the website <http://www.peakdistrict.gov.uk/looking-after/about-us/have-your-say> or on request from the Customer and Democratic Team 01629 816352, email address: democraticandlegalsupport@peakdistrict.gov.uk.

Written Representations

Other written representations on items on the agenda, except those from formal consultees, will not be reported to the meeting if received after 12 noon on the Wednesday preceding the Friday meeting.

Recording of Meetings

In accordance with the Local Audit and Accountability Act 2014 members of the public may record and report on our open meetings using sound, video, film, photograph or any other means this includes blogging or tweeting, posts on social media sites or publishing on video sharing sites. If you intend to record or report on one of our meetings you are asked to contact the Customer and Democratic Support Team in advance of the meeting so we can make sure it will not disrupt the meeting and is carried out in accordance with any published protocols and guidance.

The Authority uses an audio sound system to make it easier to hear public speakers and discussions during the meeting and makes a live audio visual broadcast a recording of which is available after the meeting. From 3 February 2017 these recordings will be retained for three years after the date of the

meeting.

General Information for Members of the Public Attending Meetings

Please note that meetings of the Authority and its Committees may take place at venues other than its offices at Aldern House, Bakewell, when necessary. The venue for a meeting will be specified on the agenda. There may be limited spaces available for the public at meetings and priority will be given to those who are participating in the meeting. It is intended that the meetings will be audio visually broadcast and available live on the Authority's website.

This meeting will take place at Aldern House, Baslow Road, Bakewell, DE45 1AE.

Information on Public transport from surrounding areas can be obtained from Traveline on 0871 200 2233 or on the Traveline website at www.travelineeastmidlands.co.uk

Please note there is no refreshment provision available.

To: Members of Resources Committee:

Chair: C Greaves
Vice Chair: A Nash

N Adams	H Corran
Prof J Dugdale	C Farrell
C Kelly	S Mabbott
A Martin	K Rustidge
K Smith	Dr R Swetnam
S Thompson	Y Witter

Other invited Members: (may speak but not vote)

P Brady V Priestley

Constituent Authorities
Secretary of State for the Environment
Natural England

Peak District National Park Authority
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 Aldern House, Baslow Road, Bakewell, Derbyshire. DE45 1AE



MINUTES

Meeting: Resources Committee

Date: Friday 24 April 2026 at 10.00 am

Venue: Aldern House, Baslow Road, Bakewell, DE45 1AE

Chair: C Greaves

Present: Prof J Dugdale, C Farrell, C Kelly, A Martin, A Nash, K Rustidge, K Smith, Dr R Swetnam and S Thompson

Apologies for absence: N Adams, H Corran and Y Witter.

13/26 MINUTES OF PREVIOUS MEETING HELD ON 23 JANUARY 2026

Subject to the removal of apologies for P Brady, noting that P brady is not a member of Resources Committee, the minutes of the Resources Committee held on Friday 23 January 2026, were approved as a correct record.

14/26 URGENT BUSINESS

There was no urgent business

15/26 MEMBERS DECLARATIONS OF INTEREST

There were no member declarations of interest.

16/26 PUBLIC PARTICIPATION

No members of the public had given notice to make representations at this meeting.

17/26 ANNUAL OCCUPATIONAL SAFETY AND HEALTH REPORT AND POLICY REVIEW

The People Manager presented the report which was seeking approval of the revised occupational Safety and Health Policy and the Health, Safety and Wellbeing objectives for 2026-27.

It was noted that this is the second year of operating without a dedicated Health & Safety Officer. Responsibility for Health and Safety sits within the team where the work happens with support from the People Team. In the past year the incident occurrence has reduced overall and there has been significant reduction in the number of sickness

absences over the past year. From the Staff and Volunteer survey there were strong assurances on core Health & Safety arrangements with staff and volunteers reporting feeling safe in their working environment. Well-being responses in the survey are more mixed with a significant minority who recorded a neutral response – this is to be expected having been through a period of organisational change. Actions arising from the survey findings are being considered and will be taken forward and scrutinised.

Members discussed the following:

- In Appendix 2 the figure of “no-one near miss” was explained.
- The corporate objective for all employees was discussed and the percentage of employees which have this objective.
- It was explained that mental health absence is quite high and although comparable with national figures, this continues to be tracked separately.
- The tool kits in place for supporting staff were described and staff are encouraged to work from home when ill, the focus is on prevention.
- The figures relating to training completed were useful but an improvement to the reporting strategy was suggested to detail the percentage of eligible against required staff trained.
- There was discussion as to whether there should be a clear mental health policy and a dedicated objective.

The recommendations as set out in the report were moved and seconded, put to the vote and carried.

RESOLVED:

- 1. That the revised Occupational Safety and Health Policy (Appendix 1), is approved as Authority policy from 24 April 2026.**
- 2. The Occupational Safety and Health annual report 2025-26 (Appendix 2), is noted.**
- 3. The Health, Safety and Wellbeing objectives for 2026-27 (Appendix 3), are approved.**

18/26 ANNUAL SAFEGUARDING REPORT AND POLICY REVIEW

The People Manager presented the report which was seeking approval of the revised Safeguarding Policy for 2026 and also the report seeks approval of the proposed Safeguarding Action Plan for 2026/27. Safeguarding is a core responsibility for the Authority. During last year safeguarding arrangements were subject to a systematic review using NSPCC safety check standards checklist. It was noted that there has not been any safeguarding incidents within the past year.

Members discussed the following:

- All the staff are required to complete the training and a record kept. Last year 231 staff members completed the safe-guarding training on ELMS.
- It was noted that in paragraph 4.4 of Appendix 1 it should read “themselves” instead of himself/herself.
- The scope of responsibilities was discussed and it was noted that a member of the People Team worked closely with the Peak District Foundation on their employment policies.
- The frequency at which the safe-guarding group meets was discussed and it needs to be proportionate to the work involved. The group is scheduled to

meet six-monthly however can meet on an ad-hoc basis as needed and if a situation arises.

- The policy with regard to work-experience students was discussed and whether there was a robust process in place to protect both the students and staff.

The recommendations as set out in the report were proposed and seconded, put the vote and carried.

RESOLVED:

- 1. Subject to the amendment identified in paragraph 4.4, the revised Safeguarding Policy (Appendix 1) is approved as Authority policy from 24 April 2026.**
- 2. The Safeguarding annual report 2025-26 (Appendix 2), is noted.**
- 3. The draft Action Plan for 2026-27 (Appendix 3), is approved.**

19/26 ACCESS CAPITAL FUNDING (2026/27)

The Access & Rights of Way Officer presented the report which provides an update on Defra Access Capital funding and the Access for All programme.

Members discussed the following:

- The recent Countryfile episode which showed the real-life implications of this funding. If the money is not totally spent in the allocated timeframe it is returned to DEFRA. There is no indication that this would then affect the allocation for the next year and the criteria for funding would remain the same.
- Congratulations were extended to staff from the Members for the spend and how it has been achieved within the corporate objective.
- Is there a measure of how much the facilities are being used and impact on the communities who will benefit? There is a report on outcomes to DEFRA which can include figures on the number of hires of equipment. Working with partners to ensure that the needs are being met and the impact.
- The Tramper booking system was explained to Members and Members requested details of number of hires.
- The demographic of the visitors was discussed and there is a system of visitors surveys completed on-site detailing where visitors are coming from and their destination along with other monitoring taking place by the Strategy and Performance Team.
- Miles without Stiles initiative was discussed and how routes are identified.
- It was noted that this is a 3-year funding programme however in year 2 the Peak District National Park did not receive any funding as it was allocated to other protected landscapes.

The recommendations as set out in the report were proposed and seconded, put the vote and carried.

RESOLVED:

- 1. The acceptance of the Access Capital funding of up to £350,000 for each of the years 2026/27, 2027/28, and 2028/29 (total £1,050,000) is approved. Approval of the terms of funding is delegated to the Head of Assets and Enterprise in consultation with the Chief Finance Officer.**

2. That approval is granted to incur expenditure relating to the Access Capital programme of up to £350,000 in each of the years 2026/27, 2027/28 and 2028/29, pursuant to Part 3, C3.(c), subject to compliance with the Contract Procedure Rules and Standing Orders.
3. That approval is granted to exempt Standing Orders Part 2 (Contract Procedure Rules), pursuant to paragraph 13.1.1 of Standing Order CP13 in respect of the provision by Highway Authorities of works, services and supplies as a common undertaking.
4. That authority is delegated to the Authority Solicitor to enter into and determine the terms and conditions of all legal documentation required relating to this Programme in the best interests of the Authority.
5. That this Project be monitored by the Resources Committee or such other group as may be appointed with the same remit.

20/26 EXEMPT INFORMATION S100(A) LOCAL GOVERNMENT ACT 1972

The Committee is asked to consider, in respect of the exempt items whether the public should be excluded from the meeting to avoid the disclosure of Exempt Information.

Draft motion:

That the public be excluded from the meeting during consideration of agenda items 11, and 12, to avoid the disclosure of Exempt Information under S100 (A) (4) Local Government Act 1972, Schedule 12A paragraph 2, 3 and 5 “These items contain information likely to reveal the identity of an individual, information relating to the financial or business affairs of any particular person, and information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.”

The draft motion as set out above was proposed, seconded, put to the vote and carried.

21/26 Project Risk Assessment

The recommendations as set out in the report were moved, seconded, put to the vote and carried.

22/26 Exempt minutes from Resources Committee on Friday 23 January 2026

The exempt minutes from Resources Committee on Friday 23 January 2026 were approved as a correct record.

The meeting ended at 11.57 am

6. Moors for the Future Partnership Programme Update: Moor Resilience 2030

1. Purpose

This report provides an introduction to the Moors for the Future Partnership (MFFP) programme/project progress update covering the period April 2025 - April 2026.

2. Context

2.1 In line with the MFFP Business Strategy (Minute ref 16/24), general updates on the progress of the Partnership's work and Business planning are brought to Resources Committee for review each year. 2025/26 has been a transitional year in MFFP programme funding, and this update is brought at the earliest opportunity to share progress following the completion of the first delivery season under the new round of funding secured in the 2025/26 financial year. A high-level update is provided at Appendix 1.

Following Ofwat's (water industry regulator) approval of the Price Review 24 settlement, MFFP has secured up to £25 million of AMP8 investment to 2030 from its three water company partners: Severn Trent, United Utilities and Yorkshire Water. This is the largest 5 year funding commitment in the Partnership's history, reaffirming MFFP/PDNPA as a nationally significant delivery body for climate resilience, water quality improvement, biodiversity recovery and wildfire risk mitigation.

In 2025/26 a strong start was made to the conservation work planned for the new funding period. The approach of the team through this transitional year was to work consistently and with focus on the forward programme, so as to be at readiness to deliver as much restoration work as possible from the point at which new funding was confirmed. This approach was effective in enabling strong progress to be made despite the late securing of funding commitments due to external factors. This first year of delivery has included integrated Conservation, Science, Communications, and Business Development activities, and continues the Partnerships progress towards its vision of a Sustainable and Resilient upland landscape by 2050.

MFFPs preparations to deliver successfully in 2025/26 included:

- Business Development work with partners/stakeholders, project cost model development, contract drafting and negotiation, securing necessary project approvals.
- Significant site survey work and restoration planning
- Planning and hosting a Contractor Day to create visibility of MFFPs ambitions to 2030 and to stimulate contracting sector engagement and growth
- Building an updated understanding of, and settling-in new procurement processes following regulation changes.
- Undertaking procurement for framework contracts to 2030 to cover the external assistance and supply needs of the programme to 2030.
- Recruitment and welcoming/inducting new talented colleagues to the MFFP Team.
- Setting up new roles including a Delivery Manager role within the Conservation team to assist co-ordination of MFFPs forward programme.

- Development of new systems and protocols to underpin effective delivery (sharepoint / project re-charging structures)
- Ongoing and focused Partner co-ordination to find and foster overlap and synergy of outcomes.
- Contributing to, inputting and steering into the work of 3 Landscape Recovery Scheme (LRS) projects covering peatlands, to create strong opportunities for future synergy with the MFFP programme.
- Developing co-funding opportunities with new partners including National Highways (now funding restoration in tandem delivery alongside Water Company AMP funding)
- Developing proposals to secure extensions to grants under the Nature for Climate Peatland Grant Scheme.

In the update to be brought to Resources Committee, MFFP will utilise the project/programme dash-board that the team has developed as bespoke to MFFP. This has been intentionally developed within SharePoint functionality to allow multiple users to simultaneously work in the data, and to enable this to be a truly live tool that the team uses to control and track the work of the programme. This represents a significant step forward in terms of continuous improvement within MFFPs systems and processes, and builds upon the highly effective systems we have developed over many years of programme delivery. This approach is already yielding significant efficiency for the MFFP team, and aiding fast and effective decision making within project and programme management. This suite of tools also intentionally provides an effective format for sharing programme updates.

3. Proposals

3.1 Members are asked to note the details of the May 2026 progress update from the MFFP programme.

4. Recommendations

1. The Moors for the Future Partnership progress update (May 2026) is noted.

5. Corporate Implications

a. Legal

Pursuant to section 65(5) of the Environment Act 1995, the Authority has power to do anything which is calculated to facilitate, or is conducive or incidental to the accomplishment of its statutory purposes. The projects and activity set out in the MFFP May 2026 update and Business/Delivery Plan 2026/27 falls within the Authority's statutory purposes. This power is subject to any express statutory or public law constraints, including compliance with the Procurement Act 2023.

b. Financial

No adverse implications.

All live projects within the MFFP programme have gained the relevant delegated approvals from PDNPA Officers with delegated authority to accept new projects in tandem with MFFP recommendations.

The funding income from those live projects encompassed within the MFFP May 2026 progress update and the 2026/27 Business/Delivery Plan support core MFFP activities. This is in line with the intention set out in the current MFFP Business Strategy previously approved by Committee.

There will be no financial input necessary from the Authority in respect to the planned activity in 2026/27. There will be regular planned income points on the projects which will all be on a full cost recovery basis. All project finances will be managed by MFFP Project Managers working closely with PDNPA Finance team colleagues and overseen by MFFP Programme Managers. All projects will be within the purview of the Resources Committee.

c. National Park Management Plan and Authority Plan

MFFPs Programme delivery activity directly contributes to the following NP Aims and Objectives.

Aim 1 (Climate Change)

- Objective 2: To sequester and store substantially more carbon while contributing to nature recovery
- Objective 3: To reverse damage to nature, biodiversity... caused by a changing climate

Aim 2 (Landscape and Nature Recovery)

- Objective 4: To be a place where nature recovers and biodiversity flourishes
- Objective 6: To protect and enhance the natural beauty of the Peak District National Park's contrasting and ever-evolving landscape

d. Risk Management

Programme and Project risks, issues and dependencies in delivering are monitored using the MFFP programme Dashboard. Project updates are also brought to Resources Committee twice annually. The MFFP health & safety log is reviewed weekly.

Project management is resourced from MFFP's existing Prince 2 qualified Project Managers, all of whom have experience of delivering peatland restoration projects. The core MFFP Programme Team provide overall programme leadership and support.

e. Net Zero

The revegetation and conservation of peatlands plays a vital role in reducing erosion, enhancing the quality of the landscape and transforming a source of carbon into a carbon sink. MFFPs work, to date, has avoided the loss of circa 62,000 tonnes avoided loss per annum of CO₂.

This project will increase moorland resilience to withstand the shocks and stresses of a changing climate and deliver sustainable, positive benefits (water resilience, natural flood management and recreational) for the local and downstream communities.

6. Background papers (not previously published)

None

7. Appendices

Appendix 1: Moors for the Future Partnership - 2025/26 Delivery and Programme Status Update

Report Author,

Matt Scott-Campbell (MFFP Partnership Manager)

With additional drafting by:

Ted Talbot, Tony Price, Jonathan Moore, Emma Shaw, Steve Maynard

Publication Date Thursday 28th May 2026

Responsible Officer, Job Title

Matt Scott-Campbell MFFP Partnership Manager

Moors for the Future Partnership: 2025/26 Delivery and Programme Status Update

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Resources Committee Friday 5th June 2026
Ted Talbot,
Conservation & Land Programme Manager

APPENDIX 1



Overview

- The work we do
- Moorland surveys last season
- Conservation works delivered last season
- Season overview and preparations for next 5 years
- Current status update, and expected 2026/7 conservation works season and beyond

The Work We do

- Peatland Restoration across the Peak District and Southern Pennines SAC
- £50 mill invested in this over the last 23 years across almost 250km sq of land. Primarily - revegetation and rewetting.
- Now one of several Peat Partnerships nationally.
- The sector is maturing, with standardized practices.
- Much has been done but there is more to do to face into the threats of climate change and biodiversity loss.

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Moorland Survey for 25/26

- 461 full survey days achieved by team of 10 Conservation Works Officers plus casual staff

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11 whole moorland areas and two half sites surveyed, ready for restoration in future years.

- Over 12,500 Ha surveyed in total despite a lot of rain!



Project Delivery totals 25/26

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	Completed
Total dams	2965
Coir / heather bale	312
Peat / low peat	390
Stone	1621
Timber	642

	Completed
Sphagnum moss plugs (n.)	1,610,573
Spagnum (ha.)	321.69
Gully Reprofilng	2,700
Heather Cutting	17.11
Bunding	0
Bare peat revegetated (ha.)	1.47
Bare peat (brash bags)	2193

32 works / airlifting contracts
 3 archaeology contracts
 1 peat depth contract
 1 BNG survey contract
 43 contracts delivered in total
 £2.4mil spent on conservation



Season Overview 25/26

- 4 new Conservation Works staff hit the ground running in Sept 2025 & now advert out for more
 - Delivery Managers have been recruited
 - New works tenders & frameworks let to over 20 contractors
 - Comms team fully staffed – great engagement with Volunteers & on social media.
 - Science team have recruited and a new GIS team member
 - Business Development team – new private sector funds and National Highways contract secured
 - Programme management has moved to SharePoint (more to come)
-
- *Late start with works due to Water Co. delays in agreements and POs.*
 - *Very wet winter*
 - *Wildfires – but we have responded by support to FOGs & social media!*
 - *PDNPA restructure*
 - *Natural England changes*
 - *Global economy – fuel price uncertainty?!*



Programme status update and look-ahead to the 2026-27 season to be provided live in Resources Committee (5th June) using MFFP SharePoint Programme Dash-board.

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THE FOLLOWING ITEMS ARE EXEMPT, CONFIDENTIAL ITEMS.

PLEASE GO TO THE PART B AGENDA ITEMS.

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